

# City of Charlottetown 2007 Budget

Thursday, March 29, 2007

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## Background to the Budget

The many challenges Council faced in developing the 2007 Budget over the past three (3) months were not new, but are growing in magnitude.

These challenges include:

- Inability of the tax base to fund services
- Limited support from the Provincial Government
- Escalating operating costs

Last year the City of Charlottetown committed to a Capital Debt Reduction Strategy and the basis of the strategy was that the City and the Utility would limit Capital Expenditures each year to the amount of the Capital Debt being retired. The Capital Budget presented today is within the Capital Debt Reduction Strategy. By following this strategy it is anticipated that the City will be in a position where it can adopt “a pay as we go” philosophy where capital projects are paid from operational revenues by 2011. In 2007 City Government will be retiring approximately \$2.7 million worth of capital debt and new capital projects for 2007 are proposed to be \$2.7 million. The Utility will be retiring

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**“Capital Budget  
is within the  
Capital Debt  
Reduction  
Strategy.”**

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approximately \$1.4 million and again will be spending approximately \$1.4 million.

It is this Capital Debt Reduction Strategy which will have the most significant positive impact on budgets over the coming years. While tempting to put the strategy aside, Council opted to live within the strategy. New Projects which will be funded through the Municipal Rural Infrastructure Fund (MRIF) include:

- Ditch in-filling with sidewalk on Duncan Heights, on Acadian Drive and on Ash Drive;
- There will be ditch in-filling on Bonnie Blink Drive, Hunters Creek Drive, Maple Avenue, Trailview, Royalty Road and Irwin Drive;
- There will also be storm water work completed at the Joe Ghiz Park.

The Parks and Recreation Department Capital Budget is \$1 million again this year and the recommended projects are:

- The construction of two regulation size soccer fields in East Royalty;
- Upgrading in the public areas at the Charlottetown Civic Centre;
- \$131,000 in playground equipment;
- \$45,000 in upgrading parks throughout the City.

The City of Charlottetown will be involved in the development of an athletic facility for the 2009 Canada Summer Games and construction will commence this year. Upgrading Memorial and MacRae Ball Fields to

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**“... Parks and Recreation ...budget is \$1 million...”**

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**“...athletic facility for the 2009 Canada Summer Games...will commence this year”**

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facilitate that sport for the hosting of the Games will be funded in this budget. A total of \$358,000 will be spent in 2007 to create and upgrade facilities for the Canada Games with further funding being dedicated in 2008.

The City Government Capital Budget, allocates \$150,000 to the Fire Department to implement some of the recommendations in the CGI Fire Study received earlier this year including the design of a Fire Hall(s).

Finally, the City of Charlottetown is prepared to take on the City's portion of the remaining unfunded debt of Charlottetown Area Recreation Inc. (CARI). In the planning stages of this complex, it was understood that there was to be a fundraising effort in the amount of \$4 million. Unfortunately, this effort was not fully successful. We have seen over the past two (2) years incredible usage of the facility and we have also seen tremendous economic spin-offs with tournaments and events. It is also an invaluable addition to the University of Prince Edward Island. Although taking on this debt was not something that the City wanted to do, Council determined that it was unfair to the volunteer Board of Directors who are doing an excellent job of running the facility to laden them with this debt and the responsibility of fundraising. Ultimately the debt belongs to the partners and the City will realize savings by directly assuming the CARI debt.

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**“City is prepared to take on the City’s portion of the ...unfunded debt of CARI.”**

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The 2007 **Utility Capital Program** has also benefited from the MRIF fund. This year \$2,387,000 will be spent on Utility projects, but the cost to the City will be only \$1.4 million.

- Stockman Drive water main extension;
- Grant Street water main extension;
- Water and sanitary sewer extensions in East Royalty;
- Upgrade water mains on West Street and Richmond Street; and
- Commence a water meter upgrading and automated reading program for the existing water meters.

The total Capital Program for the City of Charlottetown, including Utility, is \$9.7 yet it is costing the taxpayers of the City of Charlottetown only \$6.9 million. The Federal and Provincial Governments contribution to the MRIF Program allows the City to take advantage of thirty-three cent dollars for those projects that qualify for MRIF funding.

### **Budget Highlights:**

#### **City Government**

Council is pleased to announce that there will be no increase in the property tax rate for the City of Charlottetown in 2007. The City has enjoyed significant growth in its assessment over the past number of years as a result of new construction and new development as well as an increase in the value of properties. In 2007 the overall assessment increased by 6.64%.

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**“Utility....will spend ....\$1.4 million on Capital projects.”**

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**“...no increase in the property tax rate...”**

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It is because of this increase that the City of Charlottetown is in a position whereby it does not have to increase its tax rates this year.

***Public Works***

The Public Works Department will continue its aggressive street resurfacing program. Almost \$700,000 will be spent on street resurfacing and \$110,000 on sidewalks and curbs this year. Some of this will be in construction of new sidewalks as well as upgrading and maintaining existing infrastructure. Much of this new construction and reconstruction is a result of the New Deal Gas Tax Funding.

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**“...\$700,000...on street resurfacing...”**

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***Police***

Last year the City of Charlottetown initiated a Street Crime Unit Program and approved allocation for three new officers and the Police Committee is proposing to hire another officer in 2007. With four new officers on staff, the residents of the City of Charlottetown should see a significant increase in police presence in their neighbourhoods and a decrease in speeding, red light running and incidents of street crime.

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**“...one new officer...”**

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***Fire Department***

The City of Charlottetown has a great Volunteer Fire Department. As part of the City’s due diligence program, the City commissioned a review of Fire Services. The report addresses what is required to continue to provide the existing level of service given the growth of the City.

Capital dollars have been committed for the design of a Fire Hall(s). The Fire Committee has recommended the creation of an Assistant Fire Chief position as suggested in the CGI Report. The training needs of our Volunteer Firefighters has grown beyond our past allocation, therefore this budget has been doubled.

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**“...doubled the training dollars for Volunteer Firefighters..”**

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### ***Parks and Recreation***

In 2006, the City commissioned and began a master planning process for all City parks. Funding has been provided in this budget to complete the final consultations for a Master Plan and commence its implementation. Both the Parks and Recreation and the Urban Beautification Committees have identified the upgrading and enhancement of Victoria Park as a priority in response to public consultation last Fall. This will include significant and continued work in woodlot management as well as dedicated staff working in this park to ensure the work is being carried out in an environmentally sensitive manner.

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**“...upgrading and enhancement of Victoria Park...”**

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Finally, the Department will continue with its Confederation Trail revitalization program, completing the resurfacing work in this budget year and working with other City Departments to address trail encroachment and security.

### ***Downtown Revitalization***

This Council is dedicated to the revitalization of our downtown and rejuvenating the economy of our City. The Downtown Revitalization

Committee has identified two (2) new initiatives namely a downtown symposium and the creation of new promotional material. Increasing residential development in the core area continues to be a priority and it must be noted that with the addition of the Northumberland Condominium, the Paoli's Wharf Project, the Richmond Street Condo project and the Harbour Square Townhouses that great strides has been achieved.

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**“...downtown symposium...”**

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### ***Economic Development & Tourism***

In late 2006, the City of Charlottetown was pleased that AIM Trimark announced it would be locating in downtown Charlottetown bringing 300 jobs and in early 2007 Ceridian Corporation announced a preference for a downtown office facility bringing another one hundred (100) well paying jobs. The efforts of people at City Hall as well as those with the other organizations who are working diligently to increase the vitality of our City by enticing new companies to the City is sincerely appreciated.

### ***Executive Policy\Transit\Event Attraction***

With the introduction of the Tourism Accommodation Levy Bylaw a 2% levy will provide additional funding dedicated to bringing events to the City of Charlottetown. The foresight and wisdom of the Hotel Association of PEI and Tourism Charlottetown Inc. is to be acknowledged for bringing this initiative to City Hall. It cannot be emphasized how important this increase in revenue will be in attracting new events to the City.

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**“additional funding dedicated to bringing events to the City...”**

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A few of the events which the City will host include:

- 2007 National Junior Wrestling Championship
- 2007 Tour de PEI Women Cycling
- 2008 National Junior Baseball Championship
- 2008 Esso Women's Hockey Championship

### ***Transit***

2006 was the first full year of growth for our Transit system. In January there was just over 8,300 passengers while in December there were 12,000 passengers a month. Five new trolleys were acquired by the City of Charlottetown through the Federal New Deal Transit Fund at no cost to the City. Shelters are being erected and once again, funding came directly from the New Deal Transit Fund. The City of Charlottetown, of course, has to pay for the operation of this transit which includes five full routes, some operating from 7:00 in the morning until 10:00 at night. Once again, without the hard work the City's partners, the owners and operators of Trius Tours such an achievement would not have been possible.

In 2007 a Park and Ride Pilot project will commence encouraging riders from outside the City to leave cars at designated spots and bus to the workplace, shopping, etc. This project will be funded under the New Deal Transit Fund.

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**“Shelters...being erected...and funding from the New Deal Transit Fund”**

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**“...Park and Ride Pilot project will commence...”**

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## *Arts & Culture*

The Mayor established an Arts & Cultural Committee in 2007 and this budget has initiatives designed to implement the Cultural Policy passed in 2006 highlighting the importance of arts and culture to the City economy. We look forward to a number of projects that this Committee will be carrying out in 2007.

## *Grants*

Council receives many requests from worthwhile groups and organizations all doing excellent work in and around the City. Every year Council struggles with trying to satisfy all the worthy needs in the community. Council funds well over one million dollars in direct grants and grant-in-lieu-of-taxes yet requests continue to escalate. Council will be introducing a new grant policy in 2007, but in the meantime most previous grants have been reduced by 10%, some grants have not been funded and only a limited number of new grants have been added.

## *Planning & Heritage*

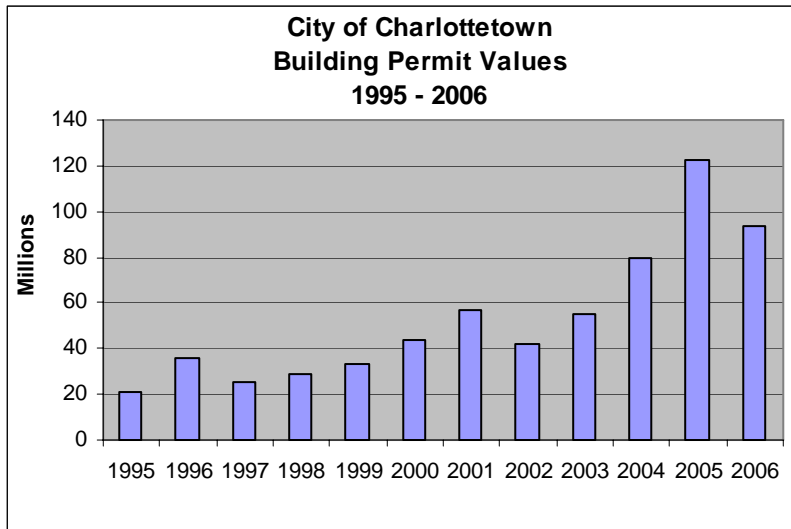
Planning and Heritage, especially in our City, is of the utmost importance. In 2007 the City plans to complete the 500 Lots Study and start the bylaw and policy implementation that is required. The Planning Department over the past eleven years has had an explosion in development. In 1995 there was \$20 million worth of permits issued by the City of Charlottetown and

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**“...grants has  
been reduced  
by 10%...”**

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in 2005 over \$120 million. In 2006 over \$94 million worth of permits were issued which indicates that long term growth continues (see below).



This growth positive news and is what the City has been working and striving towards. But growth costs and we only have to look to cities like Halifax and Moncton to get examples of the cost of growth. Challenges that are facing the City today and in the coming years resulting from this growth include more resources for the Fire Department, more resources for the Police Department, more resources for Public Works and so on . These are the challenges that City Council will be facing in the coming months and years. Although the City is enjoying the growth and using every opportunity to partner with other organizations to further our aims and objectives, it is becoming increasingly apparent that the property tax system cannot sustain the City’s needs.

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**“...growth costs...”**

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## ***Water & Sewer Utility***

The Utility has experienced similar growth since amalgamation. Coming on stream in 2006 was the City's Waste Water Treatment Plant. This Treatment Plant has advanced the quality of effluent treatment from primary to secondary classification which now removes more than ninety percent (90%) of the contaminants prior to discharge to the Charlottetown Harbour. As important, but perhaps not as well known, is that our biosolids treatment is leading edge and certainly state of the art in Canada and perhaps in North America.

This initiative, in combination with the separation of the Brighton Combined Sewer System has positioned the City with a pollution reduction strategy that will serve residents and visitors of the City of Charlottetown for the next twenty (20) to thirty (30) years, but again, with this growth comes costs.

The annual operating costs for the new plant have doubled from \$800,000 to \$1.6 million. This was neither unexpected nor unanticipated. The size of the plant has been doubled, the standard of water treatment has been significantly increased, therefore, the cost to operate has increased. As a result, there will be a six percent (6%) increase in the water and sewer rates in the City of Charlottetown. This new rate will generate approximately \$300,000 of much needed revenue. The new rates are effective January 1<sup>st</sup>

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**“...biosolids treatment is leading edge...”**

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**“...operating costs...have doubled...”**

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**“...6% increase in the water and sewer rates...”**

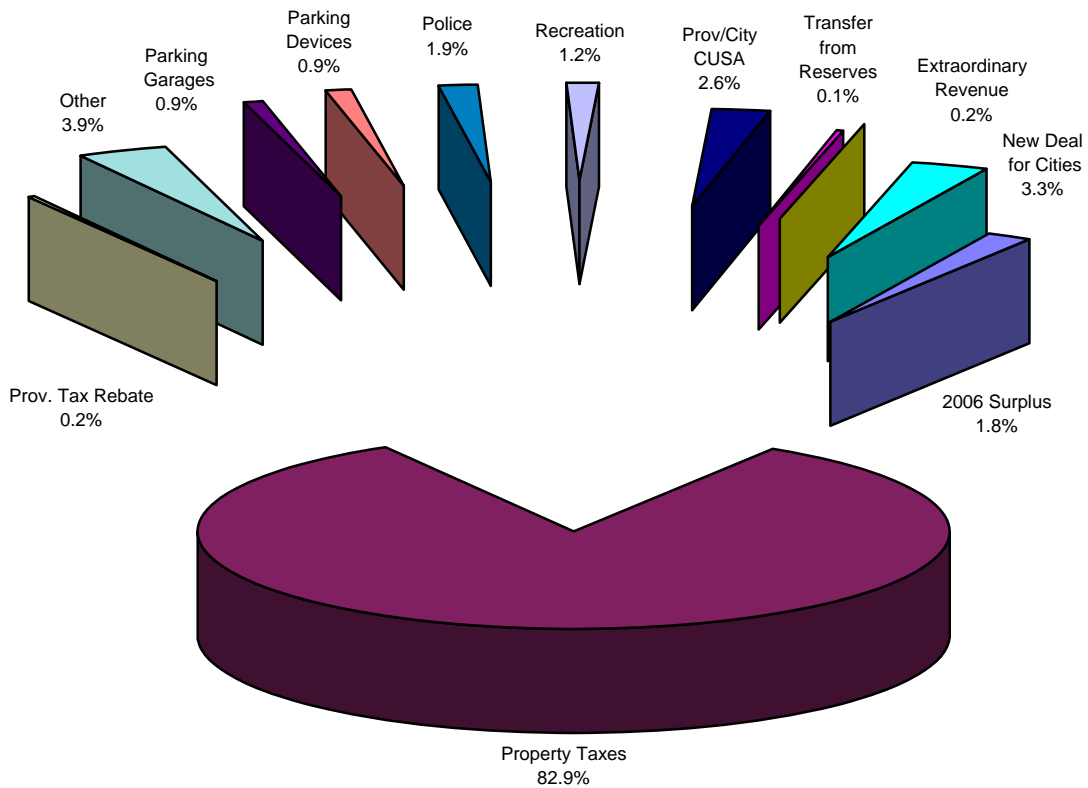
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for flat rate customers and April 1<sup>st</sup> for metered customers. The new flat rate for water is \$172 and for sewer is \$214 for a total of \$386. The City looks forward to the next Sierra Legal Defence Fund Rating!

### ***Conclusion***

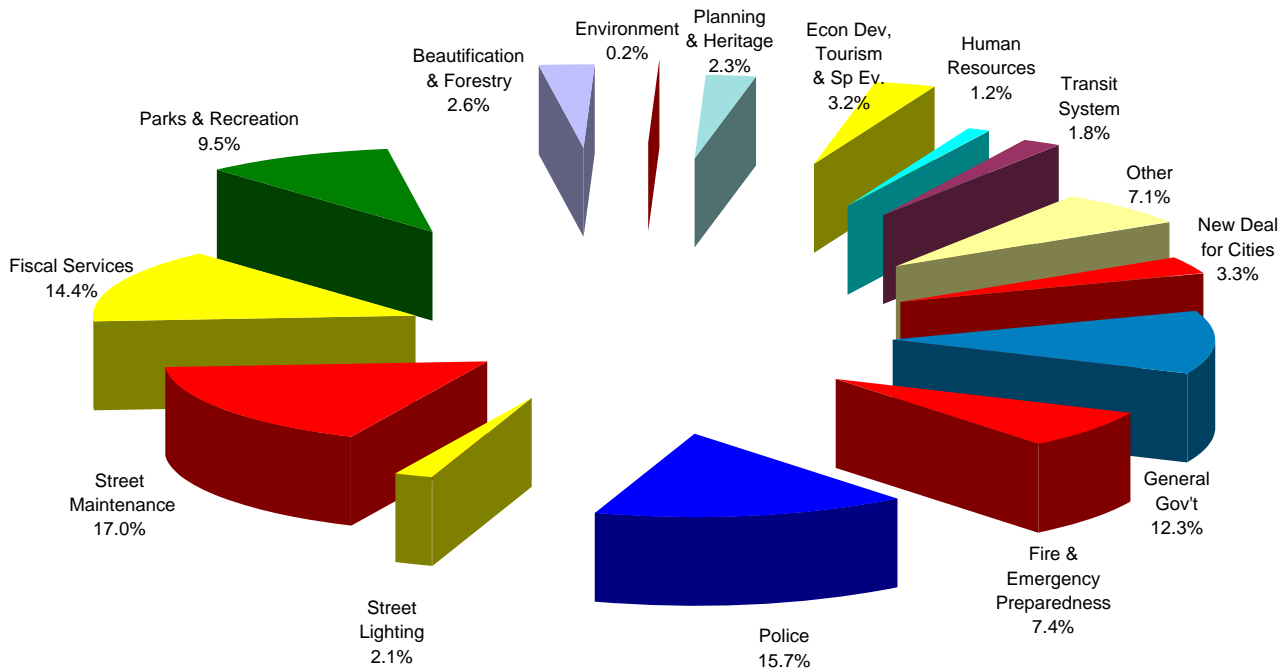
After reviewing all of the budgets and all sources of revenue, City Council identified that the incremental growth the City has enjoyed since amalgamation has not come without its issues. Throughout the budget process Council noted that the property tax system is not well equipped to support growth. The City will continue to negotiate and discuss with the Province of Prince Edward Island the necessity of being the only authority to tax property in full service municipalities.

# City of Charlottetown 2007 Budget Revenues



2006 Surplus	717,705	1.8%
Property Taxes	32,390,905	82.9%
Prov. Tax Rebate	95,330	0.2%
Other	1,534,874	3.9%
Parking Garages	350,000	0.9%
Parking Meters	360,000	0.9%
Police	733,000	1.9%
Recreation	481,398	1.2%
Prov/City CUSA	1,000,000	2.6%
Transfer from Reserves	50,000	0.1%
Extraordinary Revenue	70,000	0.2%
New Deal for Cities	1,275,764	3.3%
<b>Total Revenue</b>	<b>\$39,058,976</b>	<b>100.0%</b>

# City of Charlottetown 2007 Budget Expenditures



General Gov't	\$4,814,518	12.3%
Fire & Emergency Preparedness	2,875,228	7.4%
Police	6,144,946	15.7%
Street Lighting	816,000	2.1%
Street Maintenance	6,621,850	17.0%
Fiscal Services	5,639,501	14.4%
Parks & Recreation	3,720,419	9.5%
Beautification & Forestry	1,034,137	2.6%
Environment	60,150	0.2%
Planning & Heritage	902,957	2.3%
Econ Dev, Tourism & Sp Ev.	1,234,770	3.2%
Human Resources	458,641	1.2%
Transit System	700,000	1.8%
Other	2,758,760	7.1%
New Deal for Cities	1,275,764	3.3%
<b>Total Expenditures</b>	<b>\$39,057,641</b>	<b>100.0%</b>

## CITY OF CHARLOTTETOWN - 2007 BUDGET SUMMARY

<u>Revenue</u>	<u>2006 Budget</u>	<u>2006 Projected</u>	<u>2007 Estimate</u>
Surplus from Previous Year	\$ 932,097	\$ 932,307	\$ 717,705
Property Taxes	30,500,569	30,723,030	32,390,905
Provincial Tax Rebate (Equalization Grant)	95,330	95,330	95,330
Storm Sewer Rental	50,000	50,000	30,000
Licenses	475,000	563,975	498,100
Parking Garages	275,000	343,865	350,000
Provincial Tax Rebate (Parking Garages)	175,089	126,588	-
Parking Meters	350,000	359,062	360,000
Police	625,000	652,193	733,000
Interest	40,000	38	-
Credits from Other Departments	806,000	447,086	615,924
Outside Fire Protection	83,500	79,677	91,850
Provincial/City CUSA Agreement	770,000	770,000	1,000,000
Utility Facility Rental Fee	205,000	205,000	205,000
Recreation	458,474	442,439	481,398
Historic Places Initiative	-	-	86,000
Transfer from Parkland Reserve	83,800	83,800	50,000
Extraordinary Revenue (Hurricane Juan)	284,000	-	70,000
Tourism Accommodation Levy Administration Fee	-	-	8,000
New Deal - Federal Gas Tax	<u>900,000</u>	<u>843,182</u>	<u>1,275,764</u>
<b>REVENUE TOTAL</b>	<b><u>\$ 37,108,859</u></b>	<b><u>\$ 36,717,572</u></b>	<b><u>\$ 39,058,976</u></b>

# CITY OF CHARLOTTETOWN - 2007 BUDGET SUMMARY

<u>Expenditure</u>	<u>2006 Budget</u>	<u>2006 Projected</u>	<u>2007 Estimate</u>	<u>Section</u>
General Government Services:				
City Government	\$1,188,921	\$1,085,385	\$1,239,356	1
Finance, Audit	626,039	613,644	652,640	2
Municipal Buildings	1,435,120	1,421,080	1,562,910	3
Insurance	608,993	576,046	625,242	4
Mayor and Council	699,370	671,693	724,370	5
Vehicle Registration	<u>10,000</u>	<u>2,155</u>	<u>10,000</u>	6
	4,568,443	4,370,003	4,814,518	
Protective Services:				
Fire Department	2,726,773	2,725,095	2,797,594	7
Police Department	6,113,947	6,197,259	6,144,946	8
Street Lighting	800,000	799,598	816,000	9
Emergency Preparedness	<u>86,640</u>	<u>52,083</u>	<u>77,634</u>	10
	9,727,360	9,774,035	9,836,174	
Street Maintenance:				
Public Works and Corp. Property	6,633,150	6,027,631	6,510,650	11
Traffic and Parking	<u>110,450</u>	<u>98,246</u>	<u>111,200</u>	12
	6,743,600	6,125,877	6,621,850	
Fiscal Services	4,972,286	4,825,411	5,639,501	13
Parks and Recreation	3,705,741	3,850,874	3,720,419	14
Urban Beautification and Forestry	1,012,270	923,070	1,034,137	15
Environmental Issues	60,150	40,597	60,150	16
Planning	613,866	508,425	594,500	17
Heritage	267,457	188,582	205,250	18

## CITY OF CHARLOTTETOWN - 2007 BUDGET SUMMARY

<u>Expenditure (continued)</u>	<u>2006 Budget</u>	<u>2006 Projected</u>	<u>2007 Estimate</u>	<u>Section</u>
Economic Development	390,850	408,148	110,876	19
Downtown Revitalization	332,321	312,578	367,380	20
Tourism	403,595	362,497	313,689	21
Human Resources	399,306	391,152	458,641	22
Transit System	676,151	699,211	700,000	23
Executive Policy (Intergov. Affairs)	106,500	77,269	171,500	24
Event Attraction	-	-	271,325	25
Arts and Culture	-	-	103,207	26
New Deal for Cities	900,000	843,182	1,275,764	27
Other	<u>2,228,666</u>	<u>2,298,956</u>	<u>2,758,760</u>	28

<b>EXPENDITURE TOTAL</b>	<b><u>37,108,562</u></b>	<b><u>35,999,867</u></b>	<b><u>39,057,641</u></b>
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Surplus (Deficit)	<u>\$ 297</u>	<u>\$ 717,705</u>	<u>\$ 1,335</u>
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### UTILITY

Water/Sewer (Revenue)	\$7,923,166	\$8,032,916	\$8,350,703	29-A
Water/Sewer (Expenditure)	<u>7,915,930</u>	<u>7,576,177</u>	<u>8,350,703</u>	29
Surplus (Deficit)	<u>\$ 7,236</u>	<u>\$ 456,739</u>	<u>\$ -</u>	

<b>TOTAL CITY REVENUE</b>	<b>\$45,032,025</b>	<b>\$44,750,488</b>	<b>\$47,409,679</b>
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<b>TOTAL CITY EXPENDITURE</b>	<b><u>45,024,492</u></b>	<b><u>43,576,044</u></b>	<b><u>47,408,344</u></b>
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<b>Surplus (Deficit)</b>	<b><u>\$ 7,533</u></b>	<b><u>\$ 1,174,444</u></b>	<b><u>\$ 1,335</u></b>
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### **2007 Property Tax Rates per \$100 of Assessment**

Non-Commercial (Mobile Home Parks)	\$1.08
Non-Commercial (Residential)	\$1.33
Hotel/Motel and 4+ Unit Apartment Buildings	\$1.57
Commercial	\$2.36
BIA Commercial	\$0.15

### **2007 Single Family Dwelling**

<b>Annual Utility Rate</b>	
Water	\$172.00
Sewer	<u>\$214.00</u>
Total	\$386.00

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Donna Waddell

Budget Item and Primary Code City Government - 1000	Year Original Budget	2006 Projected	Estimate for 2007
Salaries	570,760	509,487	597,511
Benefits	112,361	104,004	120,045
Postage	15,000	9,743	15,000
Office Supplies	30,000	19,787	30,000
Repairs & Rentals	30,000	29,364	30,000
Federation Fees	46,000	44,636	48,000
Solicitors Fees	180,000	181,405	180,000
Staff Development	10,000	9,438	20,000
Computer Services	150,000	125,948	150,000
Purchase of New Equipment	9,000	6,301	9,000
Miscellaneous	16,000	25,472	20,000
Post Retirement Pay Reserve	19,800	19,800	19,800
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$1,188,921</b>	<b>\$1,085,385</b>	<b>\$1,239,356</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Scott Ryan

<b>Budget Item and Primary Code</b>	<b>Year Original Budget</b>	<b>2006 Projected</b>	<b>Estimate for 2007</b>
Finance & Audit - 2500			
Salaries	400,807	399,466	411,315
Benefits	79,632	75,561	85,725
Professional Auditing Services	35,000	28,846	45,000
Staff Training/Travel	13,500	5,785	13,500
Other - Committee Meals	1,500	1,324	1,500
Post Retirement Pay Reserve	17,600	17,600	17,600
Bank Service Charges	-	-	18,000
Miscellaneous Administration	23,000	22,114	5,000
Computer Services	55,000	62,948	55,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$626,039</b>	<b>\$613,644</b>	<b>\$652,640</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Paul Johnston

<b>Budget Item and Primary Code</b>	<b>Year Original Budget</b>	<b>2006 Projected</b>	<b>Estimate for 2007</b>
Municipal Buildings - 4600-4699			
Salaries	361,000	331,262	357,550
Benefits	79,150	75,011	78,150
Heating Fuel	176,665	186,073	191,350
Phones	67,485	62,489	63,810
Electric	131,590	136,840	140,125
Water & Sewer	13,095	13,280	13,875
Cleaning Supplies	27,730	22,113	26,600
Service Contracts	65,175	65,025	63,300
Maintenance	107,560	112,067	193,250
Snow Removal	6,940	7,375	7,600
Property Taxes	372,515	385,237	400,000
Clothing	2,500	970	2,500
Mileage	1,665	1,338	1,600
Miscellaneous	8,850	8,800	10,000
Post Retirement Pay Reserve	13,200	13,200	13,200
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$1,435,120</b>	<b>\$1,421,080</b>	<b>\$1,562,910</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Donna Waddell

Budget Item and Primary Code	Year Original Budget	2006 Projected	Estimate for 2007
Insurance - 3100			
General Coverage	454,035	429,528	475,934
Municipal Vehicles and Equipment	129,958	120,310	122,314
Environmental Liability Insurance	25,000	26,208	26,994
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$608,993</b>	<b>\$576,046</b>	<b>\$625,242</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Karen Lavers / Joseph Coady

<b>Budget Item and Primary Code</b> Mayor/Council - 1900	<b>Year Original Budget</b>	<b>2006 Projected</b>	<b>Estimate for 2007</b>
Salaries	72,420	73,176	72,420
Benefits	15,150	12,947	30,800
Staff Development/Training	1,800	1,710	4,000
Mayor and Council	175,000	169,283	178,200
Travel	15,300	15,300	15,300
Training and Development	49,500	48,955	70,000
Public Relations	299,000	290,441	277,500
Intercommunity Affairs	14,000	10,162	19,000
Post Retirement Pay Reserve	2,200	2,200	2,200
Office Equipment	10,000	6,471	9,950
Community/Neighbourhood Events	25,000	23,441	25,000
Professional Services	20,000	17,606	20,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$699,370</b>	<b>\$671,693</b>	<b>\$724,370</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Donna Waddell

<b>Budget Item and Primary Code</b>	<b>Year Original Budget</b>	<b>2006 Projected</b>	<b>Estimate for 2007</b>
Vehicle Registrations - 1300			
Vehicle Registrations	10,000	2,155	10,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$10,000</b>	<b>\$2,155</b>	<b>\$10,000</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**

Protective Services

**Prepared by:**

Bill Hogan

Budget Item and Primary Code Fire Department 3700	Year Original Budget	2006 Projected	Estimate for 2007
Salaries (Permanent)	513,198	535,502	560,299
Benefits (Permanent)	117,222	113,929	125,689
Labour (Permanent)	165,105	154,372	160,500
Salaries (Volunteers)	431,260	444,892	445,723
Benefits (Volunteers)	46,718	21,867	38,568
Labour (Volunteers)	25,750	23,046	20,000
Gas and Oil	16,000	15,595	16,500
Vehicle Maintenance & Repairs	35,000	42,112	39,300
Phones and Radios	25,500	16,856	17,000
Uniforms	33,000	35,422	11,579
Equipment Maintenance	13,500	13,892	13,500
Air Supply and Service	8,500	7,170	12,900
New Equipment	34,000	41,285	35,000
Training/Job Development	26,340	31,165	46,340
Transportation	1,000	859	1,000
Fire Prevention Bureau	16,800	16,605	16,800
Membership Fees	1,600	985	1,000
Advertising	5,600	1,808	2,500
Protective Clothing	22,300	22,275	22,300
Volunteer Programs	18,500	16,798	18,500
Water Department Services	880,000	880,000	880,000
Miscellaneous	25,000	25,661	30,000
Ladder, Pumper & Rescue Truck Leases	195,880	199,730	224,496
Post Retirement Pay Reserve (Career)	22,000	22,000	23,100
Post Retirement Pay Reserve (Volunteer)	25,000	25,000	25,000
Insurance Claims	10,000	2,774	10,000
Insurance Rating Survey	12,000	13,493	-
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$2,726,773</b>	<b>\$2,725,095</b>	<b>\$2,797,594</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Protective Services/Police Department

**Prepared by:**  
Paul Smith

Budget Item and Primary Code Police Department - 4000	Year Original Budget	2006 Projected	Estimate for 2007
Salaries	3,591,301	3,648,666	3,608,612
Benefits	824,824	796,203	814,357
Labour	789,473	958,748	813,878
Commissionaires	101,735	92,301	102,341
Vehicles			
Gas & Oil	120,000	98,485	120,000
Repairs & Maintenance	50,000	52,420	50,000
Rental of CIB Vehicle surveillance/temporary vehicles for operational and down time (JFO)	8,880	3,153	8,000
Harley-Davidson Motorcycle Lease	5,610	2,492	5,800
Phones/Radios	67,400	65,374	76,207
Car Wash	12,200	10,206	12,200
Law Books	2,000	2,000	2,400
Breathalyzer & CPIC	4,800	2,286	4,800
Plain Clothes Allowance	10,800	8,770	12,800
Emergency Recording Equipment	12,397	7,090	6,300
PROS - Police Reporting & Occurrence Sys.	48,306	27,479	20,000
Uniforms	30,000	22,469	32,000
Dry-Cleaning	8,500	9,410	9,000
Flashlights/Batteries	2,000	412	2,000
Office Printing & Supplies	27,000	29,361	27,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>			

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Protective Services/Police Department

**Prepared by:**  
Paul Smith

<b>Budget Item and Primary Code</b> Police Department - 4000	<b>Year Original Budget</b>	<b>2006 Projected</b>	<b>Estimate for 2007</b>
Advertising	1,600	1,547	1,800
Ident. Supplies	7,100	8,100	7,500
Ammunition	2,000	(93)	2,000
Justice Computer Terminal	1,000	100	1,000
Operational Expenses (JFO)	15,000	8,381	15,000
Police Hardware & Emergency Response Equipment	17,300	14,986	31,700
Staff Training Courses	12,000	8,131	22,068
Council Training Courses	1,000	-	5,000
(Atlantic Police Academy/ Canadian Police College)	5,900	5,760	7,161
Inmate Meals	8,000	6,518	8,000
Miscellaneous	23,000	33,482	25,000
Community Policing	4,800	4,023	4,800
Post Retirement Pay Reserve	160,600	160,600	158,400
Insurance Claims	25,000	-	25,000
Parking Computer	16,120	14,762	16,120
Humane Society - 1 year contract	86,701	84,625	86,701
Canine Vehicle Lease	9,600	9,010	-
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$6,113,947</b>	<b>\$6,197,259</b>	<b>\$6,144,946</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Street Lighting

**Prepared by:**  
Paul Johnston

<b>Budget Item and Primary Code</b>	<b>Year Original Budget</b>	<b>2006 Projected</b>	<b>Estimate for 2007</b>
Street Lighting - 4900			
Street Lighting	782,500	768,713	784,000
New Lights and Repairs	17,500	30,885	32,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$800,000</b>	<b>\$799,598</b>	<b>\$816,000</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Emergency Preparedness

**Prepared by:**  
Bill Hogan

Budget Item and Primary Code Emergency Preparedness	Year Original Budget	2006 Projected	Estimate for 2007
Salaries (Seasonal)	5,325	4,418	5,325
Emergency Planning	4,570	1,601	4,000
Staff Emergency Preparedness Training	1,800	350	2,500
Council Training	-	-	3,300
Emergency Operations	4,500	3,094	4,000
City Radio System	42,445	32,226	35,000
Emergency Generators	28,000	10,394	23,509
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$86,640</b>	<b>\$52,083</b>	<b>\$77,634</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Municipal Services/Public Works

**Prepared by:**  
Paul Johnston

<b>Budget Item and Primary Code</b>	<b>Year Original Budget</b>	<b>2006 Projected</b>	<b>Estimate for 2007</b>
Public Works & Corp. Property - 4300			
Salaries	1,292,000	1,212,402	1,282,600
Benefits - Permanent Employees	273,700	279,265	300,300
Benefits - Term Employees	239,000	228,220	249,350
Administration	47,500	32,050	41,000
Training and Travel - Elected Officials	3,600	2,479	4,100
Training and Travel - Staff	17,550	13,134	17,000
Snow Removal	1,194,200	1,158,737	1,146,500
Street Cleaning	841,150	798,458	824,900
Street Resurfacing	350,000	155,987	333,500
Street Repair	445,100	448,712	454,750
Sidewalk and Curb - Union Maintenance	430,500	485,061	511,000
Sidewalk and Curb - Contracted Replacement	60,000	27,889	60,000
Storm Drainage System and Culvert Replacement and Rehabilitation	210,000	210,268	252,500
Clothing	13,000	12,743	14,500
Equipment Lease Purchase	108,000	76,689	24,000
Phones and Radios	23,000	11,409	13,600
Tools	10,000	6,796	10,000
Vehicle Fuel (Gas, Oil and Diesel Fuel)	253,500	196,492	215,000
Repairs to Equipment	245,000	133,284	200,000
Traffic Markings and Signs	361,750	341,822	374,500
Special Initiatives	38,500	54,287	11,000
Traffic Signals	40,000	31,634	35,000
Meals	4,500	3,259	3,950
Professional Consulting	20,000	440	20,000
Post Retirement Pay Reserve	61,600	61,600	61,600
Insurance Claims	50,000	44,514	50,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$6,633,150</b>	<b>\$6,027,631</b>	<b>\$6,510,650</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Traffic and Parking

**Prepared by:**  
Paul Johnston / Paul Smith

<b>Budget Item and Primary Code</b>	<b>Year Original Budget</b>	<b>2006 Projected</b>	<b>Estimate for 2007</b>
Traffic and Parking - 5200			
Salaries	63,350	55,899	69,450
Benefits	10,550	6,535	6,950
Clothing	350	350	350
Parking Devices (Operations and Repairs)	25,000	28,691	23,500
Parking Meter Tickets	4,000	-	4,000
Vehicle Operation and Repair	4,000	3,998	4,000
Traffic Counts	1,000	573	750
Post Retirement Pay Reserve	2,200	2,200	2,200
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$110,450</b>	<b>\$98,246</b>	<b>\$111,200</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Fiscal Services

**Prepared by:**  
Scott Ryan

<b>Budget Item and Primary Code</b>	<b>Year Original Budget</b>	<b>2006 Projected</b>	<b>Estimate for 2007</b>
Fiscal Services - 2800			
Interest on Short Term Borrowing, Related to timing of property tax receipts	125,000	125,000	125,000
Servicing Long Term Debt	4,847,286	4,700,411	5,514,501
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$4,972,286</b>	<b>\$4,825,411</b>	<b>\$5,639,501</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Parks and Recreation

**Prepared by:**  
Sue Hendricken

Budget Item and Primary Code Parks and Recreation - 6700-6770	Year Original Budget	2006 Projected	Estimate for 2007
<b>Administration</b>			
Salaries	111,185	111,177	112,638
Benefits	24,349	23,547	23,354
Mileage	5,000	4,056	5,000
Advertising	1,000	984	1,000
Staff Travel and Training	8,145	8,039	8,200
Elected Official Travel and Training	7,200	4,245	7,200
Advisory Committee Stipend	8,400	8,300	7,700
Meals	2,800	2,549	2,800
Office Equipment	19,075	16,155	20,000
Special Grants	13,500	13,200	13,500
Miscellaneous	61,000	31,315	32,500
Insurance Claims	10,000	2,174	5,000
Post Retirement Pay Reserve	33,000	33,000	33,000
<i>Administration Total</i>	<u>304,654</u>	<u>258,741</u>	<u>271,892</u>
<b>Programs/Grants</b>			
Salaries	249,801	234,338	259,014
Benefits	35,075	33,097	35,838
Subsidies/Grants	216,760	211,794	215,114
Programs and Equipment	61,950	53,658	62,700
Special Events	13,000	8,693	13,000
Miscellaneous	500	484	500
Promotions (Brochure, Flyers and Ads)	26,000	26,000	25,000
<i>Programs/Grants Total</i>	<u>603,086</u>	<u>568,063</u>	<u>611,166</u>
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>			

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Parks and Recreation

**Prepared by:**  
Sue Hendricken

Budget Item and Primary Code Parks and Recreation - 6700-6770	Year Original Budget	2006 Projected	Estimate for 2007
<b>Cody Banks Arena</b>			
Salaries	173,156	167,439	168,345
Benefits	46,116	28,558	43,075
Staff Training	3,100	2,739	3,800
Utilities (Lights, Water, Phone & Fuel)	85,800	77,687	84,533
Repairs and Maintenance	39,150	35,325	37,275
Ice Equipment	21,000	10,411	21,000
Small Projects	16,000	15,749	44,800
Miscellaneous	2,000	3,139	2,500
Vehicle Repairs, Maintenance & Fuel	5,650	5,967	5,763
<i>Cody Banks Total</i>	<u>391,972</u>	<u>347,013</u>	<u>411,091</u>
<b>Simmons Arena</b>			
Salaries	129,592	140,010	133,936
Benefits	35,882	25,303	32,582
Staff Training	-	-	1,200
Utilities (Lights, Water, Phone & Fuel)	112,200	115,110	117,678
Repairs and Maintenance	39,100	39,561	42,425
Small Projects	15,000	14,867	16,100
Vehicle Repairs, Maintenance & Fuel	8,452	11,223	9,068
Miscellaneous	2,000	1,899	2,500
<i>Simmons Total</i>	<u>342,226</u>	<u>347,974</u>	<u>355,489</u>
<b>Charlottetown Civic Centre</b>	<b>440,000</b>	<b>649,662</b>	<b>500,000</b>
<b>CARI (Aquatics/Arena) Centre</b>	<b>367,800</b>	<b>524,847</b>	<b>317,843</b>
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>			

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Parks and Recreation

**Prepared by:**  
Sue Hendricken

Budget Item and Primary Code Parks and Recreation - 6700-6770	Year Original Budget	2006 Projected	Estimate for 2007
<b>Parks</b>			
Salaries	601,888	586,228	614,185
Benefits	80,701	80,555	81,885
Training/Consulting Fees	3,000	2,941	3,000
Parks Maintenance	275,567	221,541	270,251
Vehicles/ Equip. Repairs, Maintenance & Fuel	135,320	109,332	109,438
Contract Work on Sportfields/Facilities	52,100	52,100	52,100
Trail Maintenance (Including Boardwalk)	44,380	38,104	44,380
Miscellaneous	5,000	4,911	7,500
Pools	35,000	32,983	49,200
Special Initiatives	23,047	25,880	21,000
<i>Parks Total</i>	<u>1,256,003</u>	<u>1,154,574</u>	<u>1,252,939</u>
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$3,705,741</b>	<b>\$3,850,874</b>	<b>\$3,720,419</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Urban Beautification & Forestry

**Prepared by:**  
Joseph Coady

<b>Budget Item and Primary Code</b>	<b>Year Original Budget</b>	<b>2006 Projected</b>	<b>Estimate for 2007</b>
Urban Beautification & Forestry - 4910-4930			
Salaries	674,261	638,641	713,810
Benefits	89,709	77,282	63,827
City Beautification Program	127,200	71,853	109,000
Irwin Drive Woodland - Improvements	10,000	6,062	-
Tree Program	70,700	58,189	73,500
Training/Travel	4,500	4,928	6,000
Post Retirement Pay Reserve	2,200	2,200	2,200
Vehicle Repair/Maintenance/Fuel	18,000	48,712	55,000
Protective Clothing	500	304	800
Community Events	8,000	7,701	4,000
Stipends to Citizen Representatives	7,200	7,200	6,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$1,012,270</b>	<b>\$923,070</b>	<b>\$1,034,137</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Environmental Issues

**Prepared by:**  
Craig Walker

<b>Budget Item and Primary Code</b>	<b>Year Original Budget</b>	<b>2006 Projected</b>	<b>Estimate for 2007</b>
Environmental Issues - 5500			
Salaries	25,000	20,032	20,350
Elected Officials Travel/Training	2,700	1,046	3,000
Staff Travel/Training	2,700	1,343	3,000
Public Education	2,500	171	3,000
Environmental Issues	23,250	14,129	7,500
Administration	1,000	876	1,000
Grants/In-Kind Services	3,000	3,000	2,300
Cosmetic Pesticide Ad Hoc Committee	-	-	20,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$60,150</b>	<b>\$40,597</b>	<b>\$60,150</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Planning

**Prepared by:**  
Don Poole

<b>Budget Item and Primary Code</b>	<b>Year Original Budget</b>	<b>2006 Projected</b>	<b>Estimate for 2007</b>
Planning - 6100			
Salaries	353,836	334,422	361,000
Benefits	78,330	71,115	72,100
Mileage	4,000	1,922	2,500
Office Supplies/Equipment	8,000	7,260	7,500
Operating Equipment	10,000	8,381	8,000
Advertising	11,000	7,952	10,000
Staff Development	13,500	12,855	18,000
Printing	3,000	724	1,500
Board Meetings	18,000	14,403	18,000
Planning Services	25,000	3,641	15,000
Phones	1,500	550	1,000
Miscellaneous	2,500	999	2,500
Post Retirement Pay Reserve	13,200	13,200	15,400
Computer Tech Services	16,000	-	37,000
Insurance	56,000	31,000	25,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$613,866</b>	<b>\$508,425</b>	<b>\$594,500</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Heritage

**Prepared by:**  
Don Poole

<b>Budget Item and Primary Code</b> Heritage - 6400/6410	<b>Year Original Budget</b>	<b>2006 Projected</b>	<b>Estimate for 2007</b>
Salaries	28,000	27,824	30,350
Benefits	4,500	4,182	20,000
Special Projects	17,000	10,000	19,000
Heritage Meetings	8,800	7,568	8,700
Advertising	500	-	500
Office Supplies/Equipment	3,000	2,909	5,000
Staff Development	2,250	2,550	6,000
Elected Officials Travel	3,500	50	-
Mileage	500	-	500
Confederation Centre Library Grant	73,207	73,203	Arts & Culture
Heritage Grant Program	25,000	25,000	30,000
Heritage Tax Program	5,000	936	5,000
Post Retirement Pay Reserve	2,200	2,200	2,200
Heritage Database Project	32,000	18,877	66,000
Heritage Area Study and Revisions	32,000	850	12,000
Arts & Culture Institutive	30,000	12,432	Arts & Culture
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$267,457</b>	<b>\$188,582</b>	<b>\$205,250</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Economic Development

**Prepared by:**  
Ron Atkinson / Donna Waddell

<b>Budget Item and Primary Code</b>	<b>Year Original Budget</b>	<b>2006 Projected</b>	<b>Estimate for 2007</b>
Economic Development			
Memberships/Partnerships	28,300	27,459	47,150
Business Development	15,000	12,496	15,000
Marketing and Development	20,000	17,757	20,000
Investment Program	58,000	57,293	27,226
Miscellaneous	1,500	1,424	1,500
Salaries	56,800	57,087	Event Att.
Benefits	12,750	11,295	Event Att.
Staff Development	5,400	4,881	Event Att.
Staff Mileage	1,000	931	Event Att.
Office/Computer Equipment	7,000	5,557	Event Att.
Post Retirement Pay Reserve	2,200	2,200	Event Att.
<u>Events:</u>			
Promotions and Materials	15,400	25,642	Event Att.
Development and Attraction	15,000	14,784	Event Att.
Hosting	151,500	166,341	Event Att.
Capital City Costs - Study	1,000	3,000	Event Att.
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$390,850</b>	<b>\$408,148</b>	<b>\$110,876</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Downtown Revitalization

**Prepared by:**  
Ron Atkinson / Donna Waddell

Budget Item and Primary Code Downtown Revitalization	Year Original Budget	2006 Projected	Estimate for 2007
Salaries	64,000	63,968	64,500
Benefits	11,975	12,091	12,540
Staff Development	4,500	3,801	4,500
Staff Mileage	500	356	500
Post Retirement Pay Reserve	2,200	2,200	2,200
Office/Computer Equipment	2,500	12	2,500
Memberships/Partnerships	2,000	891	2,000
Downtown/Community Development	35,000	17,448	65,000
Miscellaneous	1,000	950	1,000
Downtown Revitalization Tax Incentive Program	13,586	15,800	12,640
Business Improvement Area (BIA)	195,060	195,060	200,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$332,321</b>	<b>\$312,578</b>	<b>\$367,380</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Tourism

**Prepared by:**  
Donna Hurry / Donna Waddell

Budget Item and Primary Code	Year Original Budget	2006 Projected	Estimate for 2007
Tourism - 2200			
Salaries	77,710	77,292	78,792
Benefits	13,885	13,547	13,897
Staff Mileage	1,000	1,000	1,000
Office/Computer Equipment	2,700	2,664	2,700
Tourism	26,800	14,349	28,800
Memberships/Partnerships	10,000	8,912	12,000
Staff Training & Travel	4,500	3,784	4,500
Elected Officials Training & Travel	5,400	3,296	5,400
Annual Events (also see Exec Policy)	40,000	36,005	10,000
Event Submissions	43,500	29,034	23,500
Miscellaneous	4,900	2,422	4,900
Post Retirement Pay Reserve	2,200	2,200	2,200
Christmas Parade Float	5,000	1,992	Exec Policy
Tourism Charlottetown Inc.	166,000	166,000	126,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$403,595</b>	<b>\$362,497</b>	<b>\$313,689</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Human Resources

**Prepared by:**  
Andrew Thompson

<b>Budget Item and Primary Code</b>	<b>Year Original Budget</b>	<b>2006 Projected</b>	<b>Estimate for 2007</b>
Human Resources - 1600			
Salaries	229,410	223,126	228,595
Benefits	30,216	41,199	72,446
Contract Services	27,500	23,351	23,000
Training, Development and Travel	11,880	9,339	12,500
Communications	21,000	19,669	3,500
Employee Services	2,000	1,562	3,000
Payroll Services	42,000	42,688	44,500
Miscellaneous	3,000	3,298	3,500
Post Retirement Pay Reserve	8,800	8,800	17,600
Small Equipment	4,000	4,000	2,000
Organizational Development	10,000	5,067	12,000
Employee Assistance Program	9,500	9,053	10,000
Strategic Planning	-	-	26,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$399,306</b>	<b>\$391,152</b>	<b>\$458,641</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Transit

**Prepared by:**  
Donna Waddell

Budget Item and Primary Code	Year Original Budget	2006 Projected	Estimate for 2007
Transit - 5800			
Transit Contract	66,400	64,884	-
Pat and The Elephant	50,000	50,000	50,000
Shelter Maintenance	-	-	27,000
Transit Operation	554,751	583,995	620,000
Miscellaneous and Meals	5,000	332	3,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$676,151</b>	<b>\$699,211</b>	<b>\$700,000</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Executive Policy

**Prepared by:**  
Donna Waddell

Budget Item and Primary Code Executive Policy - 6800	Year Original Budget	2006 Projected	Estimate for 2007
Elected Officials Travel	4,500	-	4,500
Research, Seminars and Exchange	10,000	-	-
Meetings	2,000	627	2,000
City Portal	70,000	70,000	75,000
2009 Summer Games	10,000	6,642	10,000
Federal/Provincial Relations	10,000	-	10,000
Annual Community Events	Tourism/ Mayor & Council	Tourism/ Mayor & Council	70,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$106,500</b>	<b>\$77,269</b>	<b>\$171,500</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Event Attraction

**Prepared by:**  
Wayne Long / Donna Waddell

Budget Item and Primary Code Event Attraction - 2260	Year Original Budget	2006 Projected	Estimate for 2007
Salaries	Econ Dev	Econ Dev	57,500
Benefits	Econ Dev	Econ Dev	12,000
Staff Development	Econ Dev	Econ Dev	3,000
Staff Mileage	Econ Dev	Econ Dev	1,200
Office/Computer Equipment	Econ Dev	Econ Dev	3,500
Memberships/Partnerships	Econ Dev	Econ Dev	1,125
Post Retirement Pay Reserve	Econ Dev	Econ Dev	2,200
Miscellaneous	Econ Dev	Econ Dev	1,000
Promotions and Materials	Econ Dev	Econ Dev	14,000
Development and Attraction	Econ Dev	Econ Dev	30,800
Hosting	Econ Dev	Econ Dev	145,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	\$0	\$0	\$271,325

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Arts & Culture

**Prepared by:**  
Ron Atkinson / Donna Waddell

Budget Item and Primary Code Arts & Culture - 6200	Year Original Budget	2006 Projected	Estimate for 2007
Salaries	Heritage	Heritage	39,300
Benefits	Heritage	Heritage	10,350
Post Retirement Pay Reserve	Heritage	Heritage	2,200
Confederation Centre of the Arts - Books	Heritage	Heritage	24,000
Special Projects	Heritage	Heritage	26,357
Elected Officials Travel	New	New	-
Staff Development	New	New	-
Miscellaneous	New	New	1,000
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	\$0	\$0	\$103,207

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
New Deal for Cities

**Prepared by:**  
Donna Waddell

<b>Budget Item and Primary Code</b>	<b>Year Original Budget</b>	<b>2006 Projected</b>	<b>Estimate for 2007</b>
New Deal for Cities	900,000	843,182	1,275,764
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$900,000</b>	<b>\$843,182</b>	<b>\$1,275,764</b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department  
Other

Prepared by:  
Donna Waddell

Budget Item and Primary Code Other - 7000	Year Original Budget	2006 Projected	Estimate for 2007
Elections	32,200	65,724	30,000
Reserve for Extraordinary	-	-	587,500
Stipends to Citizen Representatives	30,600	27,900	28,800
CADC Management Agreement	615,100	745,517	653,000
Extraordinary Expenditure - Hurricane Juan	180,000	74,556	-
Fleet Management	320,000	334,583	420,940
Grants	1,050,766	1,050,676	1,038,520
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$2,228,666</b>	<b>\$2,298,956</b>	<b>\$2,758,760</b>

**CITY OF CHARLOTTETOWN  
WATER & SEWER UTILITY**

**2007 BUDGET SUMMARY**

<u>Revenue</u>	<u>2006 Original Budget</u>	<u>2006 Projected</u>	<u>2007 Estimate</u>
Surplus from Previous Year	555,446	555,446	456,739
Metered Sales	3,650,000	3,626,329	3,814,073
Unmetered Sales	2,722,720	2,785,483	2,925,891
Fire Protection	880,000	880,000	880,000
Penalties	70,000	42,748	50,000
Services Billed	35,000	116,237	40,000
Non-operating	10,000	26,673	10,000
Sludge Handling	-	-	174,000
<b>REVENUE TOTAL</b>	<b><u>\$ 7,923,166</u></b>	<b><u>\$ 8,032,916</u></b>	<b><u>\$ 8,350,703</u></b>
<b>EXPENDITURE TOTAL</b>	<b><u>\$ 7,915,930</u></b>	<b><u>\$ 7,576,177</u></b>	<b><u>\$ 8,350,703</u></b>
<b>UTILITY SURPLUS (DEFICIT)</b>	<b><u>\$ 7,236</u></b>	<b><u>\$ 456,739</u></b>	<b><u>\$ -</u></b>

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Water and Sewer Utility

**Prepared by:**  
Craig Walker

Budget Item and Primary Code 8000, 8400, 8800, 9200	Year Original Budget	2006 Projected	Estimate for 2007
Salaries	1,647,299	1,662,152	1,900,104
Benefits	424,790	400,162	475,191
Repairs and Maintenance - Buildings	360,280	352,263	364,554
Repairs and Maintenance - W & S Infrastructure	253,200	247,409	199,700
Repairs and Maintenance - Vehicles	75,365	73,231	77,985
Repairs and Maintenance - Equipment	96,956	62,151	125,667
Office	67,500	48,548	53,130
Power	476,062	350,608	618,051
Asphalt	35,000	32,919	25,500
Backhoe Rental	43,115	43,582	21,130
Committee Expenses	100,000	100,000	100,000
Election Expenses	20,000	20,000	20,000
Telephone and Radios	38,964	26,603	41,060
Fuel	32,000	26,429	95,000
Service Contracts	27,750	25,660	25,000
Meals/Committee Luncheons	1,500	651	1,000
Clothing Allowance and Rental	22,440	17,365	25,710
Staff Training and Travel	55,113	28,595	39,862
Elected Officials Training and Travel	7,000	-	-
Chemicals	79,600	70,016	65,796
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>			

## 2007 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Water and Sewer Utility

**Prepared by:**  
Craig Walker

Budget Item and Primary Code 8000, 8400, 8800, 9200	Year Original Budget	2006 Projected	Estimate for 2007
Consulting Fees	123,486	54,305	37,800
Insurance	193,051	170,245	203,089
Property Taxes	10,460	10,091	156,700
New Vehicles	61,932	47,824	55,288
New Equipment	115,999	118,411	50,756
Infrastructure Replacement	115,700	112,291	81,880
Pollution Control Plant	117,461	86,112	118,907
Post Retirement Pay Reserve	56,034	56,034	60,703
Grants	29,000	25,991	-
Miscellaneous	15,000	7,089	5,300
Debt Charges	2,963,873	3,083,238	3,305,840
Asphalt - Construction and Rehabilitation	250,000	216,203	-
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$7,915,930</b>	<b>\$7,576,177</b>	<b>\$8,350,703</b>



# **City of Charlottetown**

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## **2007 Capital Budget**

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<i>City Government</i>	<b>\$2,764,603</b>
<i>Water and Sewer Utility</i>	<b>\$4,153,667</b>

March 29, 2007

## 2007 CAPITAL BUDGET - CITY OF CHARLOTTETOWN

Prepared by:  
Scott Ryan

Budget Item and Primary Code	Year Original Budget	2006 Projected	Estimate for 2007
Municipal Buildings	1,207,000	446,601	-
Traffic and Parking	407,000	505,905	-
Street Lighting	100,000	14,859	-
Public Works:			
2004 Completions		25,961	
2005 Completions	3,287,000	3,627,495	
2006 Completions	1,945,000	1,632,007	1,542,336
2007 MRIF Applications	-	-	2,010,000
Recreation	1,066,666	749,312	1,000,000
Charlottetown Civic Centre	162,500	158,750	-
Streetscape Project	194,100	64,200	-
Fire Department			150,000
<b>Total Capital Projects</b>	8,369,266	7,225,090	4,702,336
Less Infrastructure Funding	(4,303,279)	(3,184,924)	(1,937,733)
	\$4,065,987	\$4,040,166	\$2,764,603

## 2007 Capital Budget - Water and Sewer Utility

**Budget Item and Primary Code:**  
Capital Budget

**Account Name/Department:**  
Water and Sewer Utility

Detailed Breakdown of Budget Item	Notes/Comments
<b><u>2007 Utility Capital</u></b>	
Stockman Drive Watermain Extensions	1,400,000
Grant Street - Water Extension	85,000
East Royalty Road - Water and Sanitary Extensions	225,000
Watermain Replacement & Upgrading <i>West Street and Richmond Street (west end)</i>	250,000
Water Meter Upgrading & Automated Reading	250,000
Design Work (2008 Projects)	177,000
Sub Total	\$2,387,000
Less MRIF for Stockman Drive Project	(933,333) MRIF Funding
<b>Total</b>	<b>\$1,453,667</b>
<b><u>2007 Funding Assisted Projects</u></b>	
<b><u>Canada Strategic Infrastructure Project</u></b>	
Treatment Plant Expansion & Upgrading to Secondary Treatment	1,820,000
Future Water Supply Exploration & Land Acquisitions	540,000
2006 Project Completions	340,000
<i>Henri Blanchard, Countryview, LaurieDr, Lift Station SCADA, etc</i>	
City Share	<b>\$2,700,000</b>
<b>TOTAL</b>	<b>\$4,153,667</b>